

Smart Hospitals & AI: Transforming Healthcare Infrastructure for the Digital Future

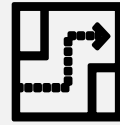
Dr. Vishal Arora

**Chief Of Business Transformation and Operational
Excellence
Artemis Hospital**

April 2025

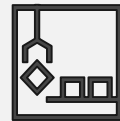


Indian Healthcare Challenges



Workforce Constraints

- **Shortage & Skewed Distribution**
- **Skill Gaps & Overburdening**
- **High Attrition Rate**



Technology Gaps

- **Low Digital Penetration & Interoperability**
- **High Cost of Technology Implementation**
- **Data Privacy Concerns**
- **Resistance to Change**



Process Inefficiencies

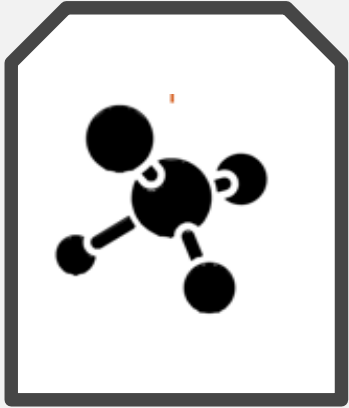
- **Manual & Non-Standardized Workflows**
- **Lack of Patient-Centric Processes**
- **Delayed decision making**



Clinical Outcome

- **Shortage of Skilled Healthcare Professionals:**
- **Delayed Diagnosis and Treatment**
- **Lack of Standardized Treatment Protocols**

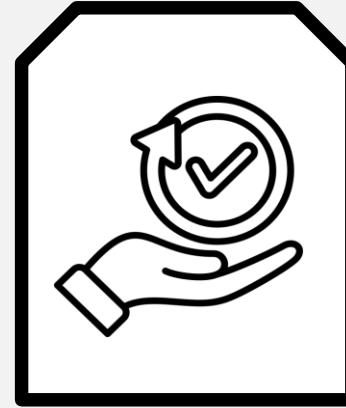
How AI Can Address India's Healthcare Challenges



Enhance Clinical Decision-Making:
Early diagnostics, predictive models



Boost Efficiency:
Intelligent automation, data-driven workflows



Expand Access & Equity: Virtual care, translation, outreach tools



Enable Preventive Care: Personalized nudges, wearables

AI enhances capabilities, optimizes resources, and improves patient outcomes across hospitals.

Case Study -How has Automation transformed organizations?



Case Study 1

Reducing Wait Times with AI

Challenge: Long OPD wait times causing patient drop-offs

Solution: AI-powered triage + predictive queue management

Outcome: 25% reduction in wait times, 18% NPS improvement



Case Study 2

Automation for Admin Excellence

Challenge: Time-consuming billing and onboarding processes

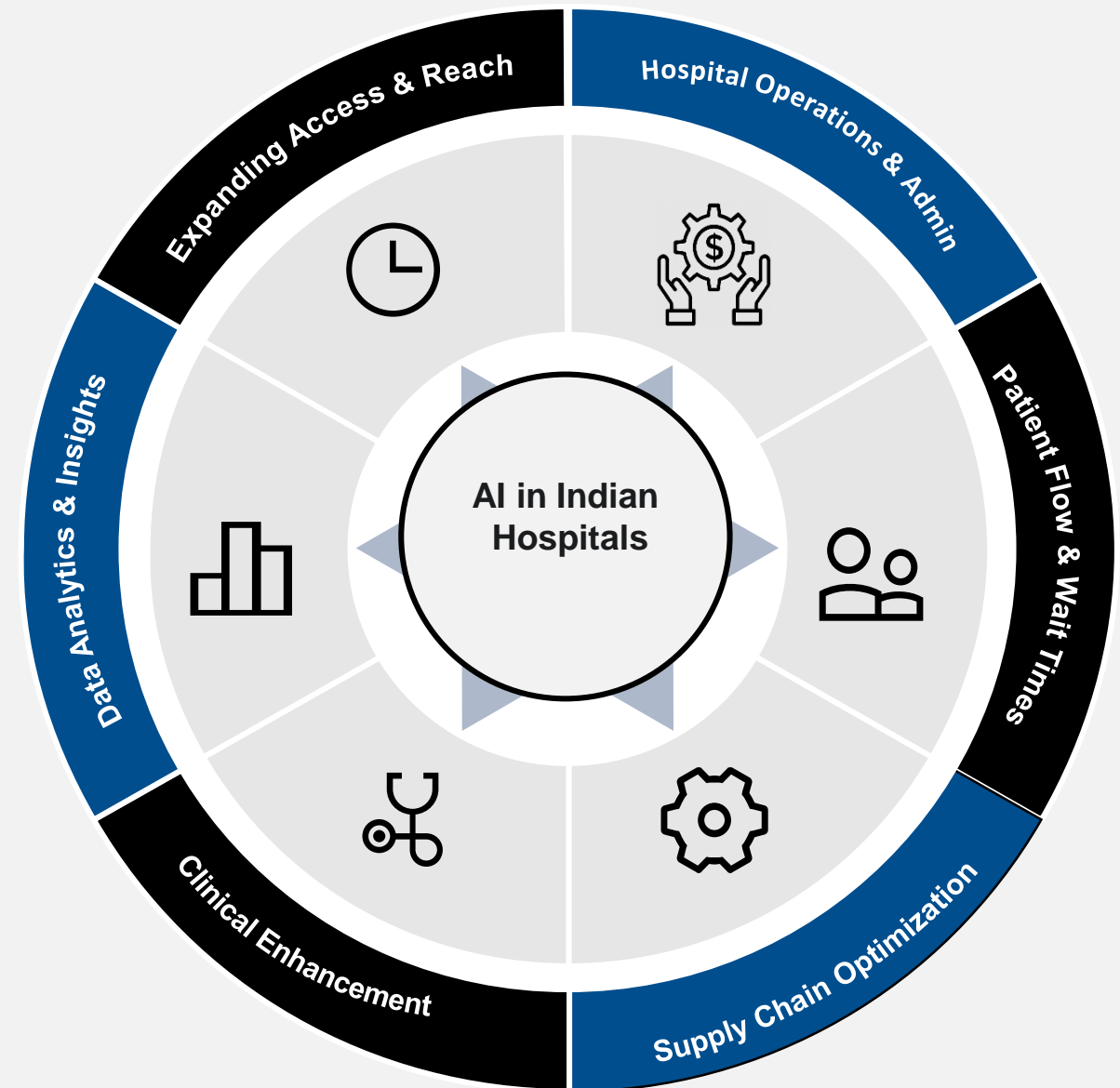
Solution: RPA for claims, AI-backed HR automation

Outcome: 30% faster discharges, 40% fewer billing errors

Organizations also see improved efficiency through Intelligent Automation as the business scales.

A 360° View: AI Transforming Indian Hospitals

AI isn't limited to one department; it's a cross-cutting technology poised to revolutionize multiple facets of hospital operations and care delivery in India. This wheel illustrates the key areas we will explore.



AI in Action : Hospital Operations & Admin (1/6)

SUB-SEGMENTS

1

Bed Allocation & Resource Management

- **Business Process Management-** For dynamic rostering;
- **Uberization of ward boys** For managing ward boys

2

HR Process Automation

- **Digitizing hiring & onboarding Process**
- **AI backed background checks**

3

Billing & Claims

- **Automation of billing and insurance processes**
- **Fraud detection**

4

Electronic Health Records

- **Automating clinical documentation** –using Voice Over AI



“AI-powered solutions have reduced background check turnaround times by 30–50%.”

Focus Area

- Efficiency
- Cost Reduction
- Resource Management

Impact

- Better Utilization
- Lower Discharge TAT
- Reduction in joining delays
- More Bandwidth

AI in Action : Patient Flow & Wait Times (2/6)

SUB-SEGMENTS

1

Queue Management Systems

- **Predicting patient load and dynamically manages queues across OPDs, labs, and billing-** For Shorter wait times, better patient distribution.

2

Virtual Health Assistants

- **Provide instant responses to FAQs, pre-visit guidance, and symptom triage-**For better accessibility and engagement.

3

Real-Time Feedback System

- **Analyzing sentiment and satisfaction in real time from surveys or touchpoints-** To identify bottlenecks and overcome them.

4

Self-Help Kiosks

- **Enabling patients to self-register, print slips, access info, and complete payments -** For de-congesting front office



“Nearly two-thirds of surveyed consumers reported that they sought care elsewhere when they encountered a wait time, they perceived to be long.”

Focus Area

- Operational Efficiency
- Patient Experience & Satisfaction
- Reduced Bottlenecks

Impact

- Better NPS Score
- Higher Retention Rate
- Smooth Patient Journey

AI in Action : Supply Chain Optimization (3/6)

SUB-SEGMENTS

1

**Demand
Forecasting**

- **Predicting usage patterns for drugs, consumables, and supplies** based on historical data and seasonal trends. –For minimizing stockouts and overstocking.

2

**Automated
Purchase Order
(PO) Management**

- **Auto-trigger POs when inventory hits thresholds or based on forecast-** For Reducing manual effort, speeds up procurement cycle.

3

**Inventory Tracking &
Optimization**

- **Real-time tracking of stock levels, expiry, and consumption across locations-** For Improving visibility, reducing wastage.

4

**Equipment
Monitoring**

- **Tracks usage, downtime, and predictive maintenance needs for critical medical equipment-** For Reducing unexpected failures,& cutting down repair costs



“AI tools can mine and analyze data from multiple sources to detect patterns and potential anomalies to generate accurate demand forecasts and help companies efficiently manage their inventory levels.”

Focus Area

- Inventory Efficiency
- Cost Reduction
- Supply chain Process Automation

Impact

- Reduced working capital lock
- Lower Cost
- Enhanced service readiness and availability

AI in Action : Clinical Enhancement (4/6)

SUB-SEGMENTS

1

Medical Image Analysis

- **Detect anomalies in X-rays, CT scans, MRIs** (e.g., diabetic retinopathy, cancer detection)

2

Clinical Disease Detection System (CDDS)

- An AI-driven system that scans patient data — including symptoms, vitals, lab results, imaging, and history — to **detect diseases early**, often before clinical symptoms fully emerge.

3

Preventive Care & Wellness

- **Early Warning Systems** to monitor vital signs (via wearables or hospital monitors) to detect subtle signs of deterioration earlier.
- **Personalized Health Nudges**

4

On-the-Go Clinical Monitoring

- Wearables, mobile apps, and remote AI tools track patient health indicators in real time.



“Generative AI is not just a tool — it’s a clinical ally.”
— EY-CII Report on Healthcare Transformation

Focus Area

- Early Detection
- Risk Stratification
- Personalized Wellness

Impact

- Better treatment outcomes
- Support to clinicians
- Reduction in health spends for patients in long term

AI in Action : Data Analytics & Insights (5/6)

SUB-SEGMENTS

1

Process Efficiency Mapping

- **Analyzing time-motion, bottlenecks, and workflow redundancies** across departments to boost efficiency.

2

Seasonality & Demand Intelligence

- **Identifying cyclical trends in admissions, procedures, or OPD loads**-Improves planning, capacity readiness, and marketing activation timing.

3

Operational Efficiency

- **Analyzing service-line level data**, revenue vs. cost centers, and pricing patterns.
- Detect anomalies in billing, leakage points, and **automate audits**.

4

Patient Behaviour & Journey Analysis

- **Studying touchpoints from inquiry to discharge (digital to physical), churn patterns, and engagement levels**-Improves experience, drives personalization, and boosts retention.



“Clinical outcomes improve when data talks across systems.”

— McKinsey

on
Interoperability in
Healthcare

Focus Area

- Decision Support
- Cost Optimization
- Strategic Planning

Impact

- Better-informed strategic decisions
- Optimized cost-to-care ratios
- Higher throughput and resource ROI

AI in Action : Expanding Access & Reach (6/6)

SUB-SEGMENTS

1

Telemedicine

- **Chatbots**-More intelligent and context-aware virtual assistants improved triage and preliminary assessments.
- Expands care to **remote and underserved areas** with minimal human resource load.

2

Translation Services

- AI-powered **real-time translation** to overcome language barriers across geographies for clinician and patient interaction

3

Virtual Health Networks

- Leveraging AI to intelligently **match patients with remote providers**, specialists, or diagnostics.
- Distributes clinical expertise across regions with **no physical footprint**.

4

Health Kiosks & “e-Clinics”

- **Power low-cost, minimal-infrastructure kiosks in remote areas.** AI facilitates automated vital sign capture (with basic sensors), performs initial risk assessment, provides health information.



“India’s healthcare future hinges on speed, scale, and smart systems.”
— BCG India Partner, Smruthi Suryaprakash




Focus Area

- Health equity.
- Accessibility
- Expand Reach

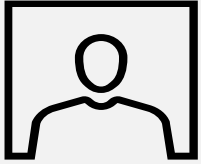
Impact

- Low-cost healthcare access models
- Availability of basic screening at remote places

KEY BARRIERS

 <u>Barrier</u>	 <u>Challenge</u>	 <u>Solution</u>
Regulatory Compliances Needing Refresh	Existing regulations may not adequately address the requirements and nuances of digital health solutions, creating barriers to deployment	Engage with regulators, track changes, ensure compliance.
Temporary Workflow Disruption	Integrating new digital solutions can temporarily disrupt existing workflows, leading to decreases in productivity and efficiency.	Pilot testing, clear communication, support during rollout.
Costing of Digital Solutions	The initial cost of implementing digital solutions can be high, including purchasing new technology and training staff.	ROI analysis, phased costs, explore subsidies, use cloud/shared services.
IT Solutions Applicable in the Same Infrastructure	Ensuring that new digital solutions are compatible with existing IT infrastructure can be difficult.	Assess systems, ensure interoperability (HL7, FHIR), phased rollout.
Data Privacy Concerns	Healthcare is highly sensitive and regulated by laws	Encryption, access control, audits, staff training etc

Deploying AI in Healthcare will lead to ...



Patient

- Higher Patient Satisfaction
- Higher Accessibility
- Personalized Care
- Reduced Wait Times



Staff

- Reduced Burnout by minimizing repetitive tasks
- Streamlined Workflows
- Better Staff utilisation



Hospital

- Better NPS Score
- Higher Retention
- Operationally more efficient
- Cost Effective



AI is not just a tool —
it's the new
disruption in
healthcare. To lead,
we must embrace it.